



City of Westminster

Council Agenda

Title: **Council Meeting**

Meeting Date: **Wednesday 3rd May, 2017**

Time: **7.00 pm**

Venue: **Porchester Hall, Porchester Road, Bayswater, London, W2 5DU**

Members: **All Councillors are hereby summoned to attend the Meeting for the transaction of the business set out.**

Admission to the public gallery is available from 6.30pm.



Please telephone if you are attending the meeting in a wheelchair or have difficulty walking up steps. There is wheelchair access by a side entrance.



An Induction loop operates to enhance sound for anyone wearing a hearing aid or using a transmitter. If you require any further information, please contact the Committee Officer, Mick Steward, Head of Committee and Governance Services.

**Email: msteward@westminster.gov.uk Tel: 020 7641 3134
Corporate Website: www.westminster.gov.uk**

1. APPOINTMENT OF RELIEF CHAIRMAN

To appoint a relief Chairman.

2. LORD MAYOR'S COMMUNICATIONS

- (a) The Lord Mayor to report that on Monday 16th January he met a visiting Delegation from Chiyoda City in Tokyo, Japan.
- (b) The Lord Mayor to report that on Monday 23rd January he attended the Mayor of London's and the London Assembly's Holocaust Memorial Day Ceremony at City Hall, SE1.
- (c) The Lord Mayor to report that on Thursday 26th January he attended the Holocaust Memorial Day Trust's Holocaust Memorial Day UK Commemorative Ceremony.
- (d) The Lord Mayor to report that on Tuesday 31st January he attended the Westminster Adult Education Service Launch of 'A World in a Suitcase Project' Exhibition.
- (e) The Lord Mayor to report that on Thursday 2nd February he attended the Launch of the 2018 London Landmarks Half Marathon.
- (f) The Lord Mayor to report that on Saturday 18th February he attended the London Mayors' Association 116th Annual Dinner.
- (g) The Lord Mayor to report that on Tuesday 21st February he welcomed the UNESCO Reactive Monitoring Mission to Westminster World Heritage Site delegation.
- (h) The Lord Mayor to report that on Saturday 25th February he attended the Official Opening of the 'Reformation 500 *Storymobile* in London' Storymobile Interactive Exhibition held by the Lutheran Churches and St Martin-in-the-Fields.
- (i) The Lord Mayor to report that on Thursday 2nd March he attended the City of Westminster Guide Lecturers Association Guided Walk for Councillors.
- (j) The Lord Mayor to report that on Thursday 9th March he attended a Drumhead Service followed by the Unveiling of the London War Memorial marking the UK's Involvement in Iraq and Afghanistan.

- (k) The Lord Mayor to report that on Monday 13th March, Commonwealth Day, he raised a Flag for the Commonwealth, attended the Memorial Gates Commemorative Ceremony at Constitution Hill, attended Westminster Abbey for the Annual Observance of Commonwealth Day in the presence of HM The Queen and HRH The Duke of Edinburgh, followed by a Reception. He also attended the Secretary-General of the Commonwealth's Reception at Marlborough House on the occasion of Commonwealth Day in the presence of TRH The Prince of Wales and the Duchess of Cornwall.
- (l) The Lord Mayor to report that on Saturday 18th March he departed for a Civic Visit to the USA to promote the London New Year's Day Parade 2018.
- (m) The Lord Mayor to report that on Wednesday 29th March he visited St Mary's Hospital Paddington following the Terror Attack in Westminster.
- (n) The Lord Mayor to report that on Thursday 30th March he attended the HMS WESTMINSTER Re-dedication Ceremony in Portsmouth. He also hosted a Reception to thank members of the Armed Forces and Reserve Forces and oversaw the presentation of the Westminster Deputy Lieutenant's Cadet Certificates later that day.
- (o) The Lord Mayor to report that on Tuesday 4th April he hosted a Luncheon in honour of The Rt Hon The Lord Mayor of the City of London and The Lady Mayoress.
- (p) The Lord Mayor to report that on Wednesday 5th April he attended Westminster Abbey for a Service of Hope following the Terror Attack in Westminster.
- (q) The Lord Mayor to report that on Sunday 9th April he attended the Palm Sunday Eucharist with Blessing of the Palms at Westminster Abbey.
- (r) The Lord Mayor to report that on Friday 14th April he attended the Good Friday Procession of Witness from Methodist Central Hall and stopping at Westminster Cathedral and Westminster Abbey.
- (s) The Lord Mayor to report that on Sunday 23rd April he will attend the Virgin Money London Marathon 2017.

- (t) The Lord Mayor to report that on Wednesday 26th April he will attend the New West End Company Annual Reception.
- (u) The Lord Mayor to report that on Thursday 27th April he will attend the unveiling of a Commemorative Paving Stone in honour of the Victoria Cross won, 100 years ago, by 2nd Lieutenant John Spencer Dunville VC, Royal Dragoons, which later merged with the Royal Horse Guards to form the Blues and Royals.
- (v) The Lord Mayor to report that on Sunday 30th April he will attend the Annual Act of Remembrance at Dean Street to mark the Admiral Nelson Pub Nail Bomb Attack.

3. MINUTES

To sign, upon approval of the Council, the Minutes of the meeting of the Council meeting held on 1 March 2017.

4. VOTE OF THANKS

To the Lord Mayor, Councillor Steve Summers and the Lady Mayoress Mrs Kate McCarthy.

5. DECLARATIONS OF INTEREST

To receive any Declarations of Interests from Members and Officers of the Council.

6. PETITIONS AND DEPUTATIONS

- (a) Councillor Jason Williams to present a petition asking for sanctuary to be given in Westminster to 50 Syrian refugees.
- (b) Any other petitions or deputations.

7. QUESTIONS

The order of questioners is attached.

8. COUNCILLOR ISSUES

- (a) Councillor Adnan Mohammed: Social Cohesion in Westminster.
- (b) Councillor Jonathan Glanz: Public Drinking Fountains in Westminster.

(Pages 1 - 8)

(Pages 9 - 10)

9. STATEMENT ON URGENT MATTERS

With the approval of the Chairman of the meeting, the Leader of the Council may make a statement on an urgent matter and the Leader of the Opposition will have an equivalent right of reply.

10. FUTURE POLICY PLAN

To consider items chosen for debate from the attached Future Policy Plan.

(Pages 11 - 16)

11. COMMITTEE REPORT

To receive, consider and debate, if chosen, the following reports which contain a recommendation to the Council for decision:

Committee	Date of Meeting or Decision
General Purposes Committee	26 April (to follow)

12. NOTICE OF MOTION

To be moved by Councillor Adam Hug and seconded by Councillor Patricia McAllister.

“The Council notes that a number of its major contractors do not pay the London Living Wage to staff who work on Westminster's behalf.

It notes the dramatically increased rates of in-work poverty and food bank use in Westminster and across the country.

It also notes that a number of other London Boroughs such as Camden and Islington are committed to paying the London Living Wage to both their staff and their contractors, with 15 London Authorities and the GLA accredited by the Living Wage Foundation.

The Council believes that low pay is damaging to both workers and the quality of service provision.

It also believes that paying the London Living Wage or above can help improve service quality, staff recruitment and retention.

It also believes that if Westminster does not pay its staff and contractors at least the London Living Wage it will face increasing competition for staff from boroughs that do.

The Council resolves to develop a pay and contracts policy that ensures all directly employed staff and all staff employed by contractors for work in Westminster receive at least the London Living Wage.

It also resolves to enter into discussions with its existing long-term contractors to improve conditions for contracted staff who are currently being paid below the London Living Wage.”

**Westminster City Hall
64 Victoria Street
London SW1
21 April 2017**

Chief Executive

CITY OF WESTMINSTER

MINUTES OF PROCEEDINGS

At the Meeting of the Council of the City of Westminster held at 7.00 pm on Wednesday 1st March, 2017 at Porchester Hall, Porchester Road, Bayswater, London, W2 5DU

PRESENT

The Lord Mayor, Councillor Steve Summers

COUNCILLORS

Heather Acton	David Harvey
Ian Adams	Richard Holloway
Nickie Aiken	Adam Hug
Julia Alexander	Louise Hyams
Barbara Arzymanow	Aicha Less
Daniel Astaire	Patricia McAllister
Richard Beddoe	Guthrie McKie
Rita Begum	Tim Mitchell
David Boothroyd	Gotz Mohindra
Iain Bott	Jan Prendergast
Susie Burbridge	Papya Qureshi
Ruth Bush	Suhail Rahuja
Melvyn Caplan	Robert Rigby
Danny Chalkley	Rachael Robathan
Paul Church	Glenys Roberts
Brian Connell	Tim Roca
Antonia Cox	Ian Rowley
Peter Cuthbertson	Karen Scarborough
Robert Davis, MBE, DL	Andrew Smith
Tony Devenish	Shamim Talukder
Paul Dimoldenberg	Barrie Taylor
Christabel Flight	Cameron Thomson
Peter Freeman	Aziz Toki
Jonathan Glanz	Judith Warner
Barbara Grahame	Jacqui Wilkinson
Lindsey Hall	Jason Williams
Angela Harvey	

1 APPOINTMENT OF RELIEF CHAIRMAN

Moved by the Lord Mayor and seconded by Councillor Tim Mitchell that Councillor Jan Prendergast be elected Relief Chairman.

Motion put and on a show of hands declared **CARRIED**.

2 MINUTES

The minutes of the proceedings at the Council meeting held on Wednesday 25 January 2017 were, with the assent of the Members present, signed by the Chairman as a true record of the proceedings.

3 DECLARATIONS OF INTEREST

The Chairman advised that there was no requirement on Members to declare an interest on account of being a Council taxpayer and in the Members' Allowances item as these were noted on behalf of all Members. There were no other declarations.

4 CABINET REPORTS

The report of the Cabinet on 20 February 2017 was submitted. Paragraphs 1, 2, 3 and 4 of the report were considered together.

Councillor Nickie Aiken delivered the Leader's Speech and Councillor Adam Hug made the first Opposition Speech.

Councillor Adam Hug moved the amendment set out below which was seconded by Councillor David Boothroyd.

Prior to Councillor Hug moving the amendment tabled in his name the City Treasurer advised the Council that in respect of the amendment as it referred to the proposed alternative use of the £5.1m likely addition to the general fund balance that rather than being reduced or maintained, reserves ought over time to be further strengthened to optimise resilience. The Council holds reserves to insulate it from shocks to its expenditure or revenue streams. In 2007/2008 the level of general reserves carried forward stood at £69.930m. The impact of the recession saw a significant decline of £54.352m to stand at just £15.578m by the end of 2010-2011. The strengthening of reserves set out in the Council's proposed budget report would see reserves increase by £5.100m to stand at £46.676m at year end. Should the Council encounter another recession of similar magnitude as from 2008/09 all of these reserves would be consumed and in fact be in deficit by around £8m. The Council has a duty to maintain reserves at a sufficient level to deal with such adverse situations and reducing these as the amendment proposes is neither prudent nor appropriate.

Amendment:

That a new Cabinet Recommendation be added to (1.1) reading:

"That the £5.1m proposed addition to the general fund balance set out in Schedule 6 (Appendix A to the Cabinet report) be instead used to provide:

- An additional investment in the purchase of temporary accommodation of £2.5m
- An additional contribution to the Young Westminster Foundation of £600,000
- An additional investment of £2m in further Adult Social Care transformation.

And that the Cabinet Recommendations (1.1) be amended so that after “that the cash limited budgets for each service with overall net expenditure for 2017-2018 of £173,850k as set out in Schedule 3 of Appendix A to the Cabinet Report be approved the following is inserted: “with the changes as follows. An increase to the proposed figures for 2017-2018 for the Adult Social Care Budget of £645,000, an increase to the Children’s Early Help Budget of £500,000.

This will be funded in the following ways:

- New income from additional investment funding at a net figure for 2017-2018 of £24,000.
- Savings from closing the senior staff private health care scheme to new entrants to generate in 2017-2018 £31,000.
- The introduction of a cap on temporary and agency staff expenditure at an initial level of £13m over a 12 month rolling year, facilitated through the introduction of a Vacancy Board to vet all temporary staffing requests. Introduced by start Q2 2017-2018 this would generate savings of £828,000.
- Savings from non-revenue generating expenditure by the Policy, Performance and Communications Directorate of £207,000. This should include:
 - Further Lord Mayor’s office reforms of £25,000.
 - Ending the catering budget for members events £20,000.
 - Scrapping payments to Deputy Cabinet Members 48,000 and the Members Allowances Scheme be amended accordingly.
 - An additional reduction in staffing or running costs of the department in addition to those listed above £40,000.
 - Utilising the £5.1m proposed addition to general fund balances will reduce the total funds available to the capital programme therefore the savings above will also fund increased borrowing costs of £78,000.

Following debate to which the Leader of the Council, Councillor Nickie Aiken replied.

The Lord Mayor put the amendment, moved by Councillor Adam Hug and seconded by Councillor David Boothroyd and on a recorded vote, there voted:

For amendment: Councillors Begum, Boothroyd, Bush, Dimoldenberg, Grahame, Hug, Less, McAllister, McKie, Roca, Talukder, Taylor, Toki and Williams.

Against amendment: Councillors Acton, Adams, Aiken, Alexander, Arzymanow, Astaire, Beddoe, Bott, Burbridge, Caplan, Chalkley, Church, Connell, Cox, Cuthbertson, Davis, Devenish, Flight, Freeman, Glanz, Hall, Angela Harvey, David Harvey, Holloway, Hyams, Mitchell, Mohindra, Prendergast, Rahuja, Rigby, Robathan, Rowley, Scarborough, Smith, Thomson, Warner and Wilkinson.

Absence or not voting: The Lord Mayor, Councillors Baroness Coultie, Crockett, Evans, Floru, Mohammed, Qureshi and Roberts.

The Lord Mayor declared the amendment to be **LOST**.

The Lord Mayor advised that the voting was on the unamended recommendations of the Cabinet in paragraph 1. The Lord Mayor put the recommendations to the vote and on a roll call vote undertaken by the Chief Executive there voted:

For the recommendations: Councillors Acton, Aiken, Adams, Alexander, Arzymanow, Astaire, Beddoe, Bott, Burbridge, Caplan, Chalkley, Church, Connell, Cox, Cuthbertson, Devenish, Flight, Freeman, Glanz, Hall, Angela Harvey, David Harvey, Holloway, Hyams, Mitchell, Mohindra, Prendergast, Rahuja, Rigby, Robathan, Rowley, Prendergast, Scarborough, Smith, Thomson, Wilkinson and Warner.

Against the recommendations: Councillors Begum, Boothroyd, Bush, Dimoldenberg, Hug, Less, McAllister, McKie, Roca, Talukder, Taylor, Toki and Williams.

Absence or not voting: The Lord Mayor, Councillors Baroness Coultie, Crockett, Evans, Gassanly, Floru, Mohammed, Qureshi and Roberts.

The Chairman declared the recommendations to be agreed. It was therefore:

RESOLVED

1. That the Council approve the following:
 - (i) The 2017-2018 budget, as set out at Appendix A to the Cabinet report and the Council the tax levels as set out in the Council Tax resolution at Annex B of the report (Annex 1 to the Cabinet report).
 - (ii) That local element of Council tax be increased by 2% in respect of the Adult Social Care Precept as permitted by Government and anticipated in their Core Spending Power assumptions.
 - (iii) That as a consequence of the general rise in Council Tax and the Adult Social Care precept the local element for Band D properties be confirmed for 2017-2018 as £408.12.
 - (iv) That the Council Tax for the City of Westminster, excluding the Montpelier Square area and Queen's Park Community Council, for the year ending 31 March 2018, be as specified in the Council Tax Resolution in Annex 1 of this report. That the Precepts and Special Expenses be as also specified in Annex 1 of the report for properties in the Montpelier Square and Queen's Park Community Council areas as summarised in paragraph 5 and 6 which have been updated as Annex 1 of the Cabinet report and the Council Tax be levied accordingly.

- (v) That the views of the Budget and Performance Task Group set out in Annex A to the report Appendix A be noted, considered in accordance with the Budget and Policy Framework Procedure Rules in the Constitution.
 - (vi) That the cash limited budgets for each service with overall net expenditure for 2017-2018 of £173.850m (as set out in Schedule 3 of Appendix A of the report) be approved.
 - (vii) That the City Treasurer be required to submit regular reports as necessary on the implementation of the savings proposals and on the realisation of pressures and mitigations as part of the regular budget monitoring reports.
 - (viii) That the City Treasurer be delegated responsibility, consulting where appropriate relevant Cabinet Members, for any technical adjustments required to be made to the budget.
 - (ix) That the cost of inflation, pressures and contingency be issued to service budgets if and when the need materialises, to the limits as contained within Schedule 4 of Appendix A of the report.
 - (x) The changes in pension fund deficit contributions as set out in paragraph 5.34 of the report at Appendix A of the report be approved.
 - (xi) That the views of consultees and consultation approach, as set out in Section 21 of Appendix A, be noted by the Council.
 - (xii) That the Council carries forward an unspent contribution from reserves balance of £1.0m into 2017-2018 to support payments while options to absorb the expected reduction in Discretionary Housing Benefit payment from Government be approved.
 - (xiii) That the proposed use of new capital receipts be used under the freedoms of the Flexible Capital Receipts regulations be used to fund revenue spend on City Hall, Digital Programme and Pension Deficit Recovery and leading to future ongoing savings (and subject to review at year end to determine the actual costs, savings and financing by the City Treasurer) be approved.
 - (xiv) That the Equality Impact Assessments included in Annex C of the report at Appendix A be received and noted to inform the consideration and approval of these recommendations; and
 - (xv) Council be recommended to receive a speech by the Leader of the Council on Council priorities and financial aims.
2. That the Council approve that the local element of Council Tax be increased for Band D properties by 1.90%

Paragraph 2 – Capital Strategy 2017-2018 to 2021-2022 Forecast Position for 2016-2017 and Future Years Forecasts summarised up to 2030-31

The Lord Mayor put the Cabinet's recommendations to the vote and on a recorded vote there voted:

For the recommendations: Councillors Acton, Adams, Aiken, Alexander, Arzymanow, Astaire, Beddoe, Begum, Boothroyd, Bott, Burbridge, Bush, Caplan, Chalkley, Church, Connell, Cox, Cuthbertson, Davis, Devenish, Dimoldenberg, Flight, Freeman, Glanz, Grahame, Hall, Angela Harvey, David Harvey, Holloway, Hug, Hyams, Less, McAllister, McKie, Mitchell, Mohindra, Prendergast, Rahuja, Rigby, Robathan, Roca, Rowley, Scarborough, Smith, Talukder, Taylor, Thomson, Toki, Warner, Wilkinson and Williams.

Against the recommendation: No Councillors voted against.

Absence or not Voting: The Lord Mayor, Councillors Baroness Couttie, Crockett, Evans, Floru, Gassanly, Mohammed, Qureshi and Roberts.

Resolved:

That the Council agreed:

- (i) The capital strategy as set out in the report attached as Appendix B;
- (ii) As follows:
 - (a) The capital expenditure for the General Fund as set out in Appendix A1 and A2 of the report (Appendix B) for 2017-2018 to 2021-2022;
 - (b) The capital expenditure for the General Fund as set out in Appendix A1 and A2 (Appendix B) of the report for Future Years;
 - (c) The revised capital expenditure budgets for the General Fund as set out in Appendix A1 and A2 of the report (Appendix B) for 2016-2017 forecasts; and:
 - (d) The expenditure forecast for 2016-2017 for the HRA as set out in paragraph 10.6.5 of the report (Appendix B).
- (iii) The capital expenditure for the HRA for 2017-2018 to 2021-2022 as approved in the 30 year HRA Business Plan and as included in paragraph 10.6.5 of the report.
- (iv) To note the financial implications of the HRA capital programme including the references to the debt cap and the level of reserves as detailed in paragraph 10.6 of the report.
- (v) That in the event that any additional expenditure is required by a capital scheme over and above this approved programme the revenue consequences of this will be financed by revenue savings or income generation from relevant service areas.

- (vi) The revised terms of reference of the Capital Review Group (CRG) as included in Appendix B of the report. The changes are outlined in paragraph 4.2 of the report.
- (vii) That the General Fund projects follow the business case governance process as set out in section 4 of this report and in Appendix C of the report (Appendix B).
- (viii) To approve the roll forward of the unspent balance of £12.5m for investment schemes into 2017-2018 and the drawdown of the second £25m tranche of funding for investment schemes. This will be available subject to a full assessment of all proposed investments to ensure they have a business case and provide value for money for the Council and approval by the City Treasurer and CRG.
- (ix) To approve that no financing resources unless stipulated in regulations or necessary agreements are ring fenced.
- (x) To approve that a sum of £12m is held for schemes not yet identified which are fully funded by external grants and/or contributions by a minimum of £10m leaving the Council to potentially fund a net £12m, as described further in paragraphs 8.2.50 – 8.2.51 of the report (Appendix B).
- (xi) To approve that contingency is held corporately, with projects required to bid for them in the event they are required to fund capital project costs. Bids would be reviewed and approved or rejected by the Capital Review Group. The value of these contingencies is £105.1m.
- (xii) To note the proposed use of new capital receipts under the freedoms of the Flexible Capital Receipts regulations to fund revenue spend on City Hall, Digital Programme and Pension Deficit Recovery and leading to future ongoing savings. This proposal is being recommended for approval in the Budget Setting and Council Tax Report.
- (xiii) To approve that the financing of the capital programme be delegated to the City Treasurer as part of routine quarterly closure of accounts process.

Paragraph 3 of the Cabinet Report: Treasury Management Strategy for 2016 to 2017 to 2020 to 2021

The Lord Mayor put the recommendations to the vote and on a show of hands declared the recommendations to be adopted.

Resolved:

That the Council approve:

- (i) The Treasury Management Strategy Statement set out in sections 5 to 7 of the report (Appendix C).
- (ii) The Prudential Indicators set out in section 8 of Appendix C of the Cabinet Report.

- (iii) The overall borrowing strategy and borrowing limits for 2017-2018 to 2021-2022 as detailed in section 6 of the report Appendix C of the Cabinet Report.
- (iv) Investment strategy and approved investments set out in Appendix 1 of Appendix C of the Cabinet Report.
- (v) The Minimum Revenue Provision Policy set out in Appendix 2 of Appendix C of the Cabinet Report.

Paragraph 4 of the Cabinet Report: The Council's Pay Policy 2017-2018

The Lord Mayor put the recommendation to the vote and on a show of hands declared the recommendations to be adopted.

Resolved: That the Pay Policy attached to the report and Appendix D be approved for publication.

5 REPORT OF THE GENERAL PURPOSES COMMITTEE

The report of the General Purposes Committee was submitted.

Paragraph 1: Appointment of External Auditors

The Lord Mayor put the recommendation in paragraph 1 of the report of the General Purposes Committee to the vote and on a show of hands declared it to be **ADOPTED.**

Resolved: That the Council agree to appoint Public Sector Audit Appointments as an "appointing person" to appoint the Council's external auditor from 2018-2019 onwards.

Paragraph 2: Members Allowances Scheme 2017-2018

The Lord Mayor put the recommendation in paragraph 2 of the report of the General Purposes Committee to the vote and on a show of hands declared it to be **ADOPTED.**

Resolved: That the Members Allowances Scheme attached to the report (Appendix F) be agreed.

The Meeting ended at 9.27 pm

CHAIRMAN: _____

DATE _____

CITY OF WESTMINSTER

COUNCIL MEETING – 3 MAY 2017

AGENDA ITEM 7 – ORDER OF QUESTIONS (STANDING ORDER 9(A))

There are 45 minutes for questions

1. Councillor Adam Hug
2. Councillor Adam Hug
3. Councillor Adam Hug
4. Councillor Ian Rowley
5. Councillor Tony Devenish
6. Councillor Papyra Qureshi
7. Councillor Melvyn Caplan
8. Councillor Guthrie McKie
9. Councillor J P Floru
10. Councillor Julia Alexandra
11. Councillor Jason Williams
12. Councillor Baroness Couttie
13. Councillor Aziz Toki
14. Councillor Jonathan Glanz
15. Councillor Peter Cuthbertson
16. Councillor Richard Beddoe
17. Councillor Aicha Less
18. Councillor Paul Dimoldenberg
19. Councillor Glenys Roberts
20. Councillor David Boothroyd
21. Councillor Thomas Crockett
22. Councillor Patricia McAllister
23. Councillor Judith Warner
24. Councillor Susie Burbridge
25. Councillor Robert Rigby
26. Councillor Barbara Arzymanow
27. Councillor Christabel Flight
28. Councillor Tim Roca
29. Councillor Adnan Mohammed
30. Councillor Suhail Rahuja
31. Councillor Jacqui Wilkinson
32. Councillor Murad Gassanly
33. Councillor Nick Evans
34. Councillor Ian Adams
35. Councillor Iain Bott
36. Councillor Shamim Talukder
37. Councillor Ruth Bush
38. Councillor Peter Freeman
39. Councillor Paul Church

40. Councillor Karen Scarborough
41. Councillor Barbara Grahame
42. Councillor Rita Begum
43. Councillor Louise Hyams
44. Councillor Jan Prendergast
45. Councillor Angela Harvey
46. Councillor Barrie Taylor
47. Councillor Brian Connell
48. Councillor Cameron Thomson
49. Councillor Andrew Smith
50. Councillor Gotz Mohindra
51. Councillor Lindsey Hall

Charlie Parker
Chief Executive
21 April 2017

Agenda Item 10

City of Westminster

Council Meeting – Agenda Item 10

Wednesday 3 May 2017

Future Policy Plan

No.	Subject	Cabinet Member Portfolios	Lead Officer
1	Addressing dementia	Adult Social Services & Public Health	Sue Redmond
2	Adult Education	Business, Culture and Heritage	Ed Watson
3	Affordable business space	Business, Culture and Heritage	Ed Watson
4	Affordable childcare	Children, Families & Young People	Clare Chamberlain
5	Affordable Housing	Planning, Housing and Public Realm	Ed Watson
6	Air Quality	Environment, Sports and Community	Julia Corkey
7	Alternative Education	Children, Families & Young People	Clare Chamberlain
8	Anti-social behaviour	Public Protection and Licensing	Stuart Love
9	Apprenticeships	Business, Culture and Heritage	Ed Watson
10	Assets of Community Value	Environment, Sports and Community	Julia Corkey
11	Benefits administration	Finance, Property and Corporate Services	Steve Mair
12	BIDS	Business, Culture and Heritage	Julia Corkey Ed Watson Stuart Love
13	Business Rates	Leader of the Council Finance, Property and Corporate Services Business, Culture and Heritage	Charlie Parker Steve Mair Ed Watson
14	Businesses in Westminster	Business, Culture and Heritage	Ed Watson
15	Capital Programme	Finance, Property and Corporate Services	Steve Mair
16	Care Act	Adult Social Services & Public Health	Sue Redmond
17	CCTV	Public Protection	Stuart Love

No.	Subject	Cabinet Member Portfolios	Lead Officer
18	Child poverty	Children, Families & Young People Adults & Public Health	Clare Chamberlain Sue Redmond
19	Child Protection	Children, Families & Young People	Clare Chamberlain
20	Childhood Obesity	Children, Families & Young People Adult Social Services & Public Health	Clare Chamberlain Sue Redmond
21	City for All	Leader of the Council	Julia Corkey Charlie Parker
22	City Inspectors	Public Protection and Licensing	Stuart Love
23	CityWest Homes	Housing	Ed Watson
24	Clinical Commissioning Groups	Adult Social Services & Public Health	Sue Redmond
25	Commercial Opportunities	Finance, Property and Corporate Services	Julia Corkey
26	Community Cohesion	Public Protection and Licensing	Julia Corkey
27	Community Engagement	Environment, Sports and Community	Julia Corkey
28	Community Infrastructure Levy	Planning and Public Realm	Julia Corkey Ed Watson
29	Corporate Parenting	Children, Families & Young People	Clare Chamberlain
30	Corporate Services	Finance, Property and Corporate Services	John Quinn
31	Council Budget & Financial Management	Finance, Property and Corporate Services	Charlie Parker Steve Mair
32	Council Management	Leader of the Council	Charlie Parker
33	Council Tax	Finance, Property and Corporate Services	Charlie Parker Steve Mair
34	Counter-terrorism	Leader of the Council Public Protection and Licensing	Stuart Love
35	Crossrail 1 and 2	Planning and Public Realm	Ed Watson
36	Customer Services	Finance, Property and Corporate Services	Julia Corkey
37	Cycling	City Highways	Julia Corkey Ed Watson
38	Debt Management	Finance, Property and Corporate Services	Steve Mair

No.	Subject	Cabinet Member Portfolios	Lead Officer
39	Devolution	Leader of the Council	Charlie Parker
40	Encouraging social enterprise	Business, Culture and Heritage	Ed Watson
41	Equalities	Leader of the Council	Julia Corkey
42	Family Recovery / Troubled Families	Children, Families & Young People	Clare Chamberlain
43	Fire Station Reforms	Public Protection and Licensing	Stuart Love
44	Fostering and Adoption	Children, Families & Young People	Clare Chamberlain
45	Education	Children, Families & Young People	Clare Chamberlain
46	Freedom Pass	Leader of the Council Adult Social Services & Public Health City Highways	Sue Redmond
47	Gangs & Youth Violence	Public Protection and Licensing	Stuart Love
48	GP Quality & Performance	Adult Social Services & Public Health	Sue Redmond
49	Green Spaces & Parks	Environment, Sports and Community	Stuart Love
50	Greener City Action Plan	Environment, Sports and Community	Julia Corkey Ed Watson
51	Growth and Economic Development	Business, Culture and Heritage	Ed Watson
52	Public Health	Adult Social Services & Public Health	Sue Redmond
53	Healthwatch Westminster	Adult Social Services & Public Health	Sue Redmond
54	High Speed 2	Planning and Public Realm	Ed Watson
55	Home Meals Services	Adult Social Services & Public Health	Sue Redmond
56	Homelessness / Rough Sleeping	Public Protection and Licensing	Sue Redmond Ed Watson
57	Housing Revenue Account	Housing	Ed Watson
58	Housing Strategy & Housing Renewal	Housing	Ed Watson
59	Health & Wellbeing Strategy and the Sustainability and Transformation Plan (STP)	Adults Social Services & Public Health	Charlie Parker Sue Redmond
60	Digital Strategy	Finance, Property and Corporate Services	John Quinn

No.	Subject	Cabinet Member Portfolios	Lead Officer
61	Information Technology Strategy	Finance, Property and Corporate Services	John Quinn
62	Legal Services	Finance, Property and Corporate Services	John Quinn
63	Libraries	Environment, Sports and Community	Stuart Love
64	Licensing	Public Protection and Licensing	Stuart Love
65	Local Government Finance	Finance, Property and Corporate Services	Steve Mair
66	London Plan	Planning and Public Realm	Julia Corkey
67	Managed Services Programme	Finance, Property and Corporate Services	John Quinn
68	Protests & demonstrations	Public Protection and Licensing	Stuart Love
69	Managing the public realm	Planning and Public Realm	Ed Watson Stuart Love
70	Utility Companies	City Highways	Stuart Love
71	Mayor of London & London Governance	Leader of the Council	Charlie Parker
72	Military Covenant	Housing	Julia Corkey
73	Natural Environment	Environment, Sports and Community	Stuart Love Ed Watson Julia Corkey
74	Neighbourhood Forums	Environment, Sports and Community	Julia Corkey
75	Ward budgets	Environment, Sports and Community	Julia Corkey
76	Overcrowding (Housing)	Housing	Ed Watson
77	Parenting	Children, Families & Young People Adult Social Services & Public Health	Clare Chamberlain Sue Redmond
78	Parking services and enforcement	City Highways	Stuart Love
79	Pedicabs	Public Protection and Licensing	Stuart Love Ed Watson
80	Development Planning services	Planning and Public Realm	Ed Watson
81	Policing	Public Protection and Licensing	Stuart Love
82	Policy and Scrutiny	Leader of the Council	Julia Corkey
83	Preventing Re-offending	Public Protection and Licensing	Stuart Love

No.	Subject	Cabinet Member Portfolios	Lead Officer
84	Procurement	Finance, Property and Corporate Services	Ed Watson
85	Corporate Property	Finance, Property and Corporate Services	Steve Mair
86	Property Tenancy Agreements	Housing	Ed Watson
87	Public Conveniences	City Highways Finance, Property and Corporate Services	Stuart Love
88	Public Service Reform	Leader of the Council	Charlie Parker
89	Queens Park Community Council	Environment, Sports and Community	Charlie Parker Julia Corkey
90	Royal Parks	Leader of the Council	Stuart Love Ed Watson
91	School Meals	Children, Families & Young People	Clare Chamberlain
92	School Nursing	Adults Social Services & Public Health	Sue Redmond
93	Sexual Health	Adult Social Services & Public Health	Sue Redmond
94	Special Events	Business, Culture and Heritage	Julia Corkey
95	Special Needs Provision	Children, Families & Young People	Clare Chamberlain
96	Specialist Housing Strategy	Housing	Sue Redmond
97	Sports & leisure services	Environment, Sports and Community	Stuart Love
98	Staffing	Finance, Property and Corporate Services	John Quinn
99	Street entertainment	Public Protection and Licensing	Stuart Love Ed Watson
100	Street Management	City Highways	Stuart Love
101	Substance misuse	Adults Social Services & Public Health Public Protection and Licensing	Sue Redmond Stuart Love
102	Support for small businesses	Business, Culture and Heritage	Ed Watson
103	Supporting carers	Children, Families & Young People Adult Social Services & Public Health	Clare Chamberlain Sue Redmond
104	The City Plan	Planning and Public Realm	Julia Corkey
105	Transport for London	City Highways	Ed Watson

No.	Subject	Cabinet Member Portfolios	Lead Officer
106	Tri-borough	Leader of the Council	Charlie Parker
107	Violence Against Women & Girls	Public Protection and Licensing Children, Families & Young People	Stuart Love Clare Chamberlain
108	Voluntary sector and community support	Environment, Sports and Community	Julia Corkey
109	Walking Strategy	City Highways	Julia Corkey
110	Waste and recycling	Environment, Sports and Community	Stuart Love
111	Welfare Reform & Universal Credit	Leader of the Council	Julia Corkey
112	West End Partnership	Leader of the Council	Charlie Parker
113	Worklessness	Business, Culture and Heritage	Ed Watson
114	World War I Centenary Commemorations	Housing	Julia Corkey